

# Progress & recommendations Pilot I University Alliances



bit.ly/42fS4hA

Rinske van den Berg – REA Unit C4 ERA and INFRA

### Progress of University Alliances Projects



#### Report commissioned by REA:

- Experts intermediate progress analysis of <u>IBA-SwafS-Support-1-2020</u> projects
- Experts based their findings on policy briefs, periodic reporting, and reviewer reports
- The report offers challenges, good practices, tangible progress, and policy recommendations for alliances on seven areas of institutional change

disclaimer: the report has been drafted by external experts and the recommendations represent their and/or alliances' views

### Who are the Pilot I Alliances involved

Arqus R.I.			
<u>CIVICA</u> <u>RESEARCH</u>	EU-CONEXUS- RFS	reSEArch-EU	TRAIN4EU
EDUC- SHARE	<u>EUGLOHRIA</u>	RIS4CIVIS	<u>Una.Resin</u>
EPICUR- Research	EUTOPIA-TRAIN	SMART-ER	UNITE.H2020
EU4ART differences	FIT FORTHEM	TORCH	YUFERING



# Progress of University Alliances Projects



# Progress Common R&I Agenda, sharing Resources and Infrastructures

- (1) Developing a common R&I agenda and action plan:
  - State-of-the-art mapping exercises on policies and practices across alliances
  - Digital platforms for collaboration across alliances and sectors
  - Governance and management structures to coordinate across alliances

- (2) Sharing resources and infrastructures:
  - State-of-the-art mapping exercises on research infrastructures and resources
  - Common principles to access and use research infrastructures and resources
  - Agreements to access and use research infrastructures and resources



# Progress Human Capital and Non-academic sector

- (3) Strengthening human capital:
  - Training courses, workshops, and lectures for researchers and stakeholders
  - Virtual training platforms for skills development and training of researchers
  - Multi-dimensional approaches to assessing research(er) careers

- (4) Reinforcing cooperation with non-academic sector:
  - Cooperative conditions and environments for crossboundary collaboration
  - Knowledge transfer initiatives targeting interests and needs of external stakeholders
  - Knowledge creating teams and communities of researchers and external stakeholders



# Progress Open Science and Citizens engagement

- (5) Mainstreaming Open Science practices:
  - Calendars and courses addressing key topics in Open Science for researchers
  - Platforms and dashboards for monitoring and collaboration on Open Science
  - Open access metadata portals to share and access research outputs

- (6) Engaging citizens and society:
  - Courses, workshops, and webinars on citizen science for researchers and citizens
  - Toolboxes and guidelines for agenda setting with and engagement of citizens
  - Groups and communities of practice on citizen science for peer learning



### **Progress Joint Structures**

#### (7) Exploring joint structures:

- Advisory bodies to actively engage and involve (early-career) researchers
- Common grants, legal, innovation, and communication offices
- Legal structures and entities to coordinate and strategically align alliances



# Recommendations from University Alliances Projects



### Recommendations (1) and (2)

(1) Progress of alliances in first reporting period with respect to commitments in Grant Agreements for selected areas has been positive and satisfactory

>

Alliances should continue the good collaboration to deliver their commitments and implement change

(2) Selection and prioritisation of seven areas varied leading to differences in scope and implementation

>

Alliances should further develop areas depending on their priorities, needs, ambitions, and ecosystems



### Recommendations (3) and (4)

(3) First reporting period focused on building on Erasmus+ alliance activities, setting up projects, mapping alliance activities, and adjusting to COVID

>

Alliances should capitalise on initiation stage and shift to implementation and further development

(4) Diverse (national, political, organisational, legal, information, cultural, and linguistic) systems continue to hamper transnational cooperation

>

Alliances and national/regional authorities should renew efforts to resolve transnational cooperation



### Recommendations (5) and (6)

(5) Composition of local implementation teams varies and often lacks key individuals with an overview of capacities and the authority to allocate resources

>

More research managers and leaders at alliances should be involved in project implementation (6) Alliances are not yet engaging or collaborating with key regional stakeholders (such as local Research and Innovation Smart Specialisation Strategies)

>

Alliances should step more outside of academic silos into regional research and innovation ecosystems



### Recommendation (7)

(7) Enabling systemic change is a longterm process and the current projectbased approach does not guarantee longterm development and ownership

>

European Commission should continue to support alliances (including developing their R&I dimensions) with a clear funding roadmap in future



### Keep in touch



ec.europa.eu/



europeancommission



europa.eu/



@EuropeanCommission



@EU\_Commission



**EUTube** 



@EuropeanCommission



**EU Spotify** 



**European Commission** 



## Thank you



© European Union 2020

Unless otherwise noted the reuse of this presentation is authorised under the <u>CC BY 4.0</u> license. For any use or reproduction of elements that are not owned by the EU, permission may need to be sought directly from the respective right holders.







- St. Pölten University Of Applied Sciences (Lead) https://fhstp.ac.at/
- Politechnic Institute of Setúbal https://www.ips.pt/
- **Hungarian University of Agriculture and Life** Sciences https://www.uni-mate.hu/
- **UC Leuven-Limburg UAS** https://www.ucll.be/
- Politehnica University Timișoara http://www.upt.ro/
- **Vidzeme University of Applied Sciences** https://va.lv/
- **Fulda University of Applied Sciences** https://www.hs-fulda.de
- Saxion University of Applied Sciences https://saxion.edu
- Jyväskylä University of Applied Sciences https://jamk.fi/

#### E³UDRES² VISION EN DE KEUZE VAN SAXION

Engaged and Entrepreneurial European University as Driver for European Smart and Sustainable Regions

- > E<sup>3</sup>UDRES promotes the **development of small and medium-sized cities** and their rural areas into smart and sustainable regions
- E³UDRES promotes outstanding ideas and concepts for future universities, integrates challenge-based and future-proof learning, mission-oriented research, human-centered innovation as well as open and engaged knowledge exchange as interrelated core areas
- › E³UDRES shapes a prosperous future with the best possible quality of life for a self-determined people in a progressive European society
- > E<sup>3</sup>UDRES establishes an exemplary multi-university campus across Europe





#### E<sup>3</sup>udres<sup>2</sup> MISSIONS: FOCUS AREAS

Health, Wellbeing and Social Inclusion for Regions

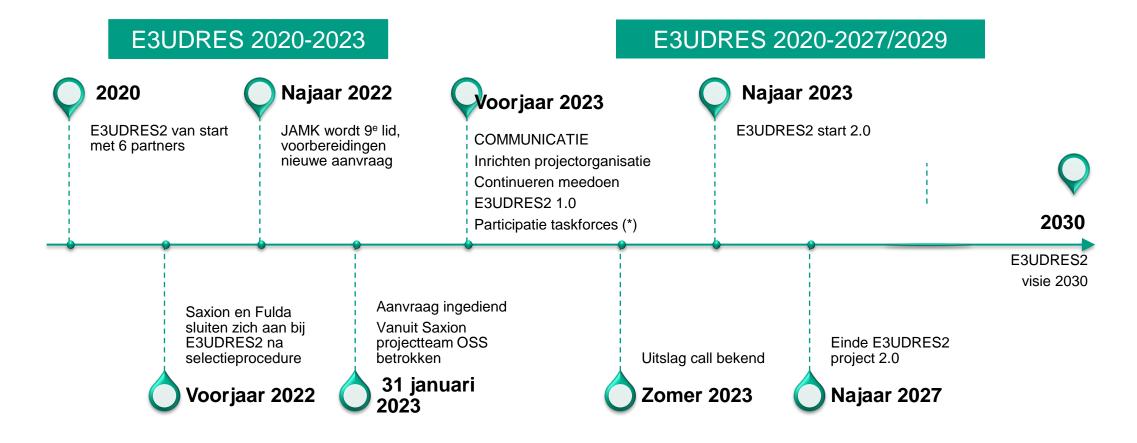
Digital Solutions & (Applied) Deep Tech for Regions

Resilient Economy & Innovation for Regions

Creative Industries for Regions' Identity



#### **Timeline**





#### Building the E<sup>3</sup>UDRES<sup>2</sup> community within Saxion

- Pilot with first students attending activities
  - iLivingLab
  - Bootcamp
  - Hackaton
- Pilot with educational entrepreneurs from Saxion
- Involvement of research in new Horizon projects

#### **Coming months:**

- Developing project organisation
- Building on the E<sup>3</sup>UDRES<sup>2</sup> Family
  - Meetings scheduled with Fulda, UCLL, Jamk
  - International Weeks
  - WP meetings
  - Family Days







## YUFE STUDENT JOURNEY



Sharing Good Practices

Neth-ER:

The present and future of European University Alliances Brussels, 09 June 2023

Magdalena Kohl, YUFE Senior Policy Advisor



Who are the

Young Universities for the Future of Europe Misses





2019: Selection in 1st Erasmus+ call for European **Universities** 

December 2019 – November 2022)

2022: Selected for follow-up **Erasmus+ funding** by the European **Commission** 

(December 2022 – November 2026)

#### YUFE Partners







Maastricht University



























Sorbonne !!!













★ THE ADECCO GROUP





YUFE seeks to pioneer a fundamental transformation of higher education by developing a leading model of a student-centred, egalitarian, open and inclusive European University.

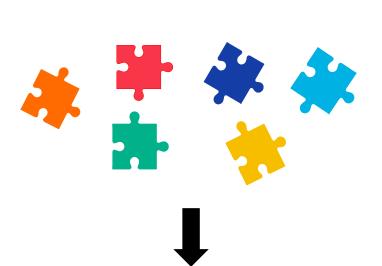
YUFE vision for education in a nutshell.



### YUFE Student Journey (led by UM)

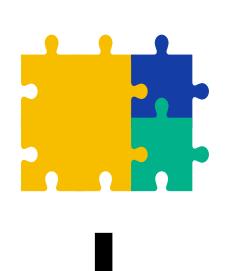
#### Single courses / activities

Launched in July 2020



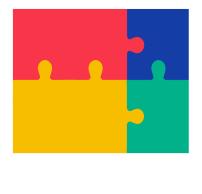
#### **YUFE Minors**

Launched in AY23/23



#### **YUFE full programmes**

Expected launch in AY24/25



1

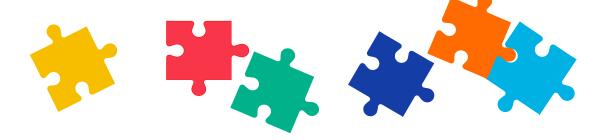
Home University Diploma +
YUFE Student Journey Certificate

YUFE Bachelor (YUFE – European - Degree)



## **YUFE Single Courses**& Activities

- Developed and tested in the first funding phase (2019 – 2022)
- Over 1.000 students enrolled since launch in July 2020



YUFE Induction Courses
YUFE Academic Courses
YUFE Language Courses
YUFE Professional Training
YUFE Civic Engagement Activities
YUFE Academy



Home University Diploma & YUFE Student Journey

Certificate



(incl. YUFE Stars)



### Example of one individual YUFE Student Journey



Student Ms. E.
Enrolled in YUFE since November 2021

Student at Maastricht University
Faculty of Psychology and Neuroscience
Master Health & Social Psychology

#### Combination of online courses

#### UEF - Finland:

 Basics of Open and Responsible Science: Open Access Publishing and Research Data 2 ECTS at University of Eastern Finland

#### • UAntwerp - Belgium:

- Bio-ethics 3 ECTS at University of Antwerp
- Global Justice 3 ECTS at University of Antwerp

#### NCU Poland:

- Chasing the Thrill 2 ECTS Adrenaline Tourism at Nicolaus Copernicus University in Torun
- Polish as a Foreign Language A1 5 ECTS at Nicolaus Copernicus University

#### UniRi - Croatia:

EU Tax Policy 3 ECTS at University of Rijeka



#### **YUFE Minors**





Home University Diploma +
YUFE Student Journey
Certificate



#### **YUFE full programes**



**YUFE Bachelor** 

(YUFE – European – Degree)

## Broadening the YUFE educational offer:

# **Towards YUFE Minors and full programmes**

 Will be developed and tested in the second funding phase (2022-2026) with increasing student number

## **FOCI**

Future-proof Criteria for Innovative European Education

Pilot project towards a joint European Degree Label -European policy experimentation in higher education



- University of Rijeka (coordinator)
- University of Antwerp
- Maastricht University



- Kaunas University of Technology
- Lodz University of Technology



- University of Amsterdam
- University of Strasbourg
- Aristotle University of Thessaloniki





YUFE is an innovative academic network that offered me opportunities that enriched my academic and professional career in ways that I could not imagine.

Irene Mandani YUFE Student



Open curriculum approach - flexible, student-centred & inclusive.

Challenge-based learning - transversal skills training.

Innovative reward – YUFE Degree and Stars.

### YUFE student cocreation.

Possible start of YUFE lifelong learning pathways.





77

YUFE is a very clear addition to my academic life.

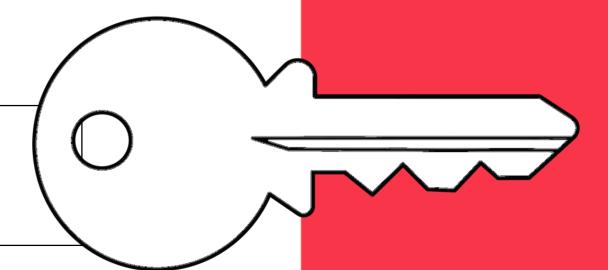


Miek Bruggen





Towards unlocking true innovation in European education



Dare to go beyond what exists, be bold.

Share a strong vision & values, set priorities.

Go step by step, upscale where successful.

Co-create with learners, embrace local realities.

### YUFE experience with success factors



#### Contact:

Magdalena Kohl YUFE Senior Policy Advisor m.kohl@maastrichtuniversity.nl

#### Follow us

- f YUFEalliance
- allianceyufe
- in YUFE Alliance
- yufe\_alliance

www.yufe.eu>





# DELIVERING FUTURE AND ADVANCED SKILLS FOR SOCIETAL TRANSFORMATION IN THE EU REGIONS

#### **CHALLENGES FOR RUN-EU**

'THE PRESENT AND THE FUTURE OF EUROPEAN UNIVERSITY ALLIANCES'

**PETER DE BOER** 

















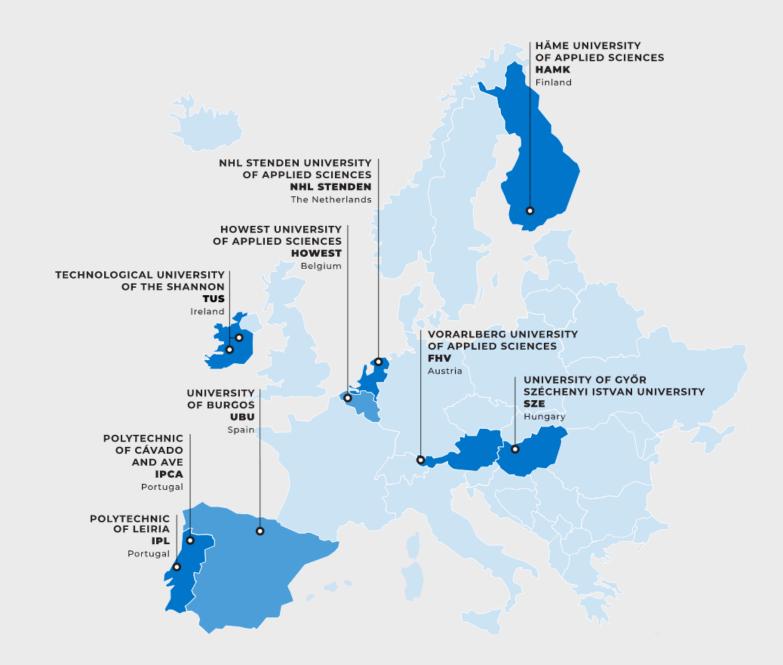




# All our members share a regional strategic focus

#### **Member Characteristics**

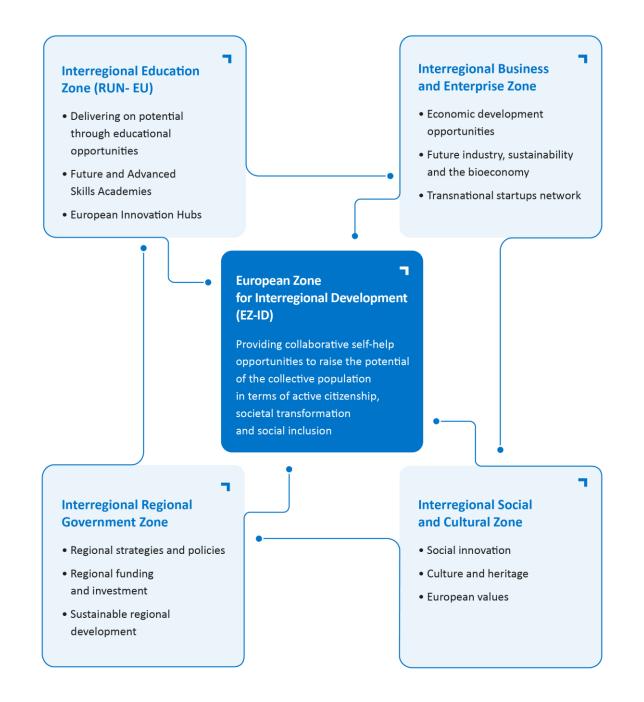
- Regional location and focus
- Driving regional development
- Future skills & new knowledge
- Reflect all regions of Europe





#### **RUN-EU**

# & A EUROPEAN ZONE FOR INTERREGIONAL DEVELOPMENT





**Broad Prosperity in the region:** here and elsewhere in the world, for now and in the future for

- We make an impact in our region and in (peripheral) regions elsewhere in the world
- We work multidisciplinary on (social) issues
- We work together with other partners and regions
  - We take regional specificities into account in our projects and research

#### Attract, develop and retain sufficient professionals



What do we see in the regions?

- Large labour market shortages
- More demand for labour migrants
- Shrinkage in number of courses and demand for flexible and part-time education
- Mismatch on the labour market

- Agile workmanship
- Future-proof labour market
- Sustainable training
- Preparing children and young
- people for future labour participation

#### Strengthen regional innovativeness & digitisation



What do we see in the regions?

- Relatively many small SMEs
- Pressure on the labour market
- Low innovative capacity
- Relatively many low-skilled

#### Themes

- **Digital literacy**
- Digital healthcare innovation
- Digitalisation & digital resilience
- **Human-centred innovation**
- Resilient networks
- Scenario planning & Strategic Foresight
- Water technology
- Computer vision & data science

#### Working together for a resilient, healthy and inclusive society



What do we see in the regions?

- Relatively high number of residents with low socioeconomic status
- Ageing and de-greening
- Fewer and fewer volunteers and informal carers
- Gap between the Randstad and the periphery
- Relatively high level of social cohesion
- **Extensive countryside**

- **Resident participation & social** quality of life
- Media literacy & behaviour
- New forms of democracy
- **Equal opportunities**
- From curative to preventive
- Social innovation
- Living with care needs

#### **Building circularity sustainability**



What do we see in the regions?

- Highly valued peripheral area with clean air
- Cyclical
- High energy poverty

- **Circular Plastics**
- Meaningful business & ethical
- Post growth
- Smart and green logistics
- Conscious destinations
- Sustainable building















## MISSION AND VISION

Foster excellence and innovation in higher education

ensuring the core principles and values of the EU

Delivering future and advanced skills

necessary for students and regional stakeholders to successfully meet the challenges of the future, engage in societal transformation and promote active citizenship

Improve national and international competitiveness of associated regions

#### Allowing them to:

complement existing capital and large city-regions; retain and attract young talent; correct existing unfavorable bias in development trends in peripheral regions of the European Union.



# MISSION AND VISION

Strive to secure the sustainable economic, social, cultural and environmental progress

of associated regions and stakeholders

Address big societal challenges and become a true engine of regional development

leading in the creation of a new type of multinational interregional alliance

**European Zone for Interregional Development** (EZ-ID)





















# REALISING OUR VISION

Transnational alliance of higher education institutions and associated partners

with a bespoke programme designed to develop long-term structural cooperation.

Systematic mobility programs for academic staff and students

recognition of learning periods in member universities

complementary curricula and collaborative European degrees

joint RDI activities and program

Unique new educational platforms

"European Mobility Innovation Centre"

"Future and Advanced Skills Academies"

"European Innovation Hubs"



# OUR COLLABORATIVE APPROACH

# Quadruple helix collaborative design and co-creation of its pedagogical, research, innovation and engagement activities

involving associated partners from each country drawn from industry and enterprise, regional government and society

# Already existing strong working relationships with individual alliance members

expand these to all members, thus increasing the collaborative strength of the European University.

# Focus on the provision of future and advanced skills activities including life-long learning, reskilling and upskilling

which are important in terms of their relevance to the fast changing future labour market and knowledge economy

OECD-Higher Education Policy Team and its LMRO project group as an associated partner



### **SHORT ADVANCED PROGRAMS**

• Short Advanced Programs (SAPs) are specialized learning experiences that allow you to expand your knowledge and skills in a shorter period of time.





Blended format (online / physical)

Mimumum 2 RUN-EU partners

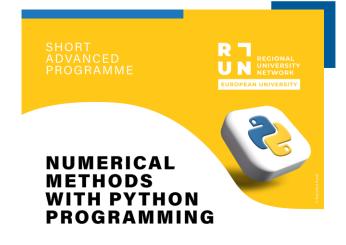




29.MAY-23.JUN.2023
Face-to-Face Week: Polytechnic of Leiria, Leiria, Portugal 19-23 June

RUN-EU RESEARCH
CHALLENGE SAP
DELIVERING ON THE
GREEN TRANSITION
WITHIN THE EU

24-28.APRIL.2023



29.MAY-21.JUL.2023
Face-to-Face Week: TUS, Limerick, Ireland 17-21 July





24.FEB-15.MAR.2023
Face-to-Face Week: ESAD.CR, Caldas da Rainha, Portugal 6-10 March

SMART EVERYTHING A COLLABORATIVE PROCESS

11.APR-12.MAY.2023
Face-to-Face Week: IPCA, Barcelos, Portugal 9-12 May





### **MAIN CHALLENGES**

- How to fulfil our long term mission and vision at the local level through education and research: *Delivering future* and advanced skills for societal transformation in the EU regions.
- How to make an impact on our regions through Short Advanced Programmes (and other forms of education, long term and short term).
- How to connect education and research informed by challenges in the region and in sync with local ecosystems.



## **THANK YOU**







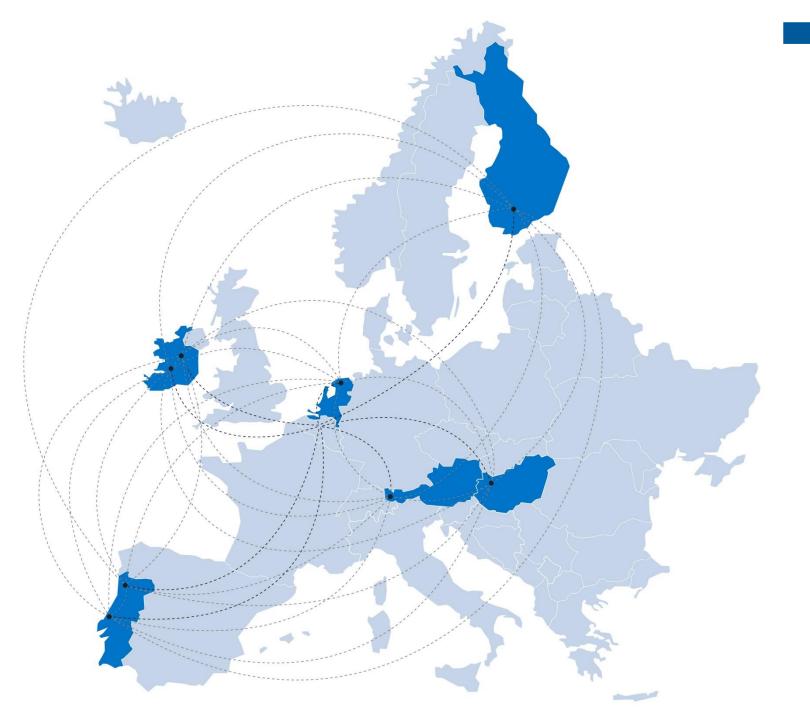






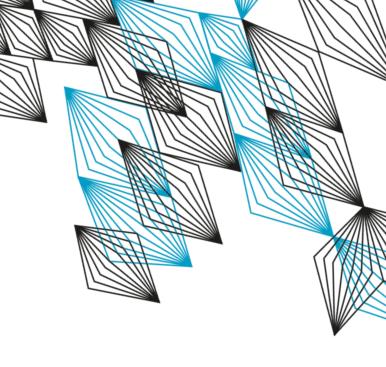






www.run-eu.eu

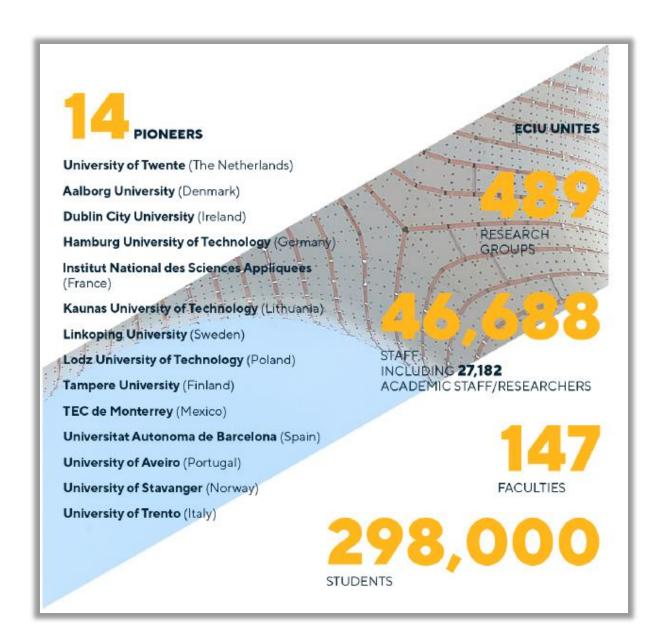




**ECIU UNIVERSITY @ UT APPROACH 2023 AND BEYOND** 

FRED DE VRIES – HEAD OF INTERNATIONALISATION STRATEGY

## **EUROPEAN CONSORTIUM OF INNOVATIVE UNIVERSITIES**





UNIVERSITY

OF TWENTE.

# 1<sup>ST</sup> PHASE – INTERNAL LESSONS LEARNED

Experimenting does not equal implementing

In Phase 2, we are moving from experimenting towards implementation using what we have learned from Phase 1. We start small but increase offerings and volumes over the years.

Time more valuable than money

This is the reason we continue to invest in supportive capacity in phase 2 as well.

- Talk the talk, walk the walk
- Match ambition with energy simplify governance
- Improve administration





News

**Opinion** 

**Spotlight** 

Campus Life

Science







# UT vaart andere koers met **ECIU University**

09 / 06 / 2023 | Rense Kuipers

De UT vaart een nieuwe koers ten opzichte van ECIU University. De 'Europese universiteit' moet niet meer als losstaand project opereren, maar vervlochten worden met de UT. Huidig kartrekker Fred de Vries van Strategie & Beleid spreekt van een 'doorstart' en geeft tekst en uitleg over de ommezwaai.









# SHIFT FROM PILOT TO 1ST PHASE IMPLEMENTATION

- 1. From 1<sup>st</sup> phase focus on pilots and experiments, 'extracurricular' to 'systematic in primary processes
- 2. A big consortium is not always easier; free to pick your partners in the consortium
- 3. Make working in context of European University as a student and researcher / educator smoother, easier and preferred
- 4. Governance of leading a consortium
  - ECIU U Consortium everyone at the table need a cross European team with a clear 'business assignment'
  - Define the glue for organizing a series of E+ and Horizon policies;
     'business plan and execution of an overarching service for its members'

#### ECIU@UT Plan

- 1. Program & Project Lines
- 2. Structure and Teams
- 3. Matching funds/plan with the existing assignments in faculties and service departments



# PROGRAM LINES & PROJECTS - ENERGY IN THE UNIVERSITY

#### International Ba/Ma Educational Experience

- Easy procedures for mobility
- UT students can follow courses from ECIU and have them recognized in program
- Intracurricular UT Challenges open to ECIU students
- ECIU Minor develop co-organized multilocation minor with ~3 ECIU partners

#### Networked Researcher Mobility

- Research mobility program for multipartner exchange
- Easy mobility procedures for (junior/medior) research staff

# Lifelong Learning in International

 Develop international learning community for LLL in ECIU

# Educational Innovation

 Maintain continued innovation of education with ECIU



# 2023 CONSORTIUM ACTION PLAN – UT PICKS ITS JEWELS

- All (learners & staff)
  - Enter with direct access to relevant ECIU University thematic communities.
  - Explore mobility options within the ECIU University.
  - Develop their ECIU University networks.

# **UT CHOSES ITS JEWELS**

- 125 organizations
  - · Provide challenges.
  - Motivated to share their R&D agenda and seeing the added value in collaborating with ECIU University on it (in formats of e.g., challenges and research questions).
  - Enter with guidance to the ECIU University community for R&D purposes.
  - Connect to organisations and experts with the same needs in the ECIU University community.
  - Selected organisations: Use the ECIU University to upskill their staff.
  - Selected organisations: Able to use the ECIU University learning opportunities to upskill staff
- All (learners, staff & organisations)
  - Able to understand how their personal input in the community contributes to the social impact (both collective and individual) by the ECIU University ecosystem.
  - Continuously provided guidance on new opportunities for making both collective and individual impact in the ECIU University ecosystem.
  - Start building a sustainable relationship to ECIU University to create social impact.





May 10, 2023

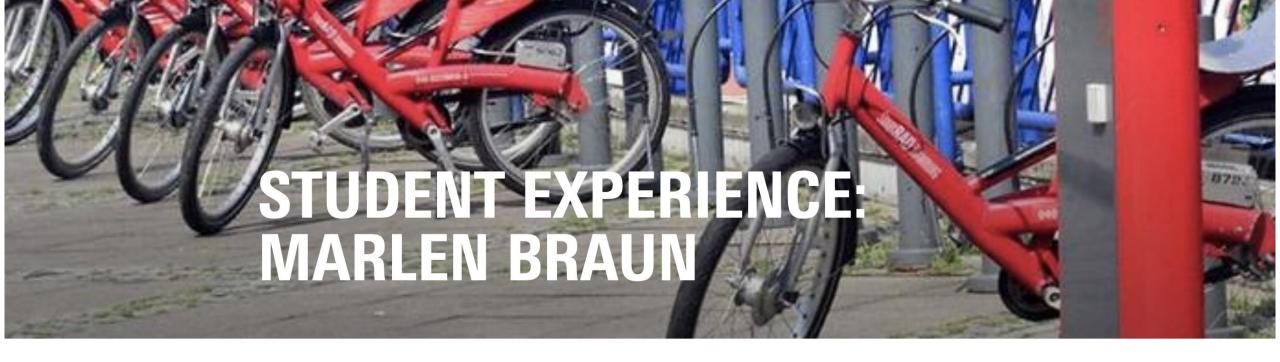
# ECIU UNIVERSITY JOINS CREATE TOMORROW THINK TANK WITH NINE TEAMS

Learners

Event

"Use your bright minds." With these words, Novel-T's Mike Verkouter kicked off the student think tank Create Tomorrow, last Wednesday. In a huge festival tent on the event grounds of





#### CHALLENGE-BASED LEARNING IS A COOL CONCEPT

Marlen Braun studies psychology at the University of Twente. This academic year, she decided to do an extra-curricular activity; challenge-based learning at ECIU University. She and her team took part in the Intelligent Transport Systems (ITS) World Congress in Hamburg. "A fantastic finish to our challenge," says Marlen.

Challenge-base learning is a co

Improve cyclir

Multidisciplina

Give it a g





#### **TAKE PART AND EXPERIENCE IT**

'All the skills come together here, we share case studies from our own countries and we bring different perspectives to the table.' Speaking is Tim Marshall, master's student in Literacy studies at Stavanger University. Because of Brexit, he moved from his home country England to Norway last year. As a Student Assistant at the University of Stavanger, he is helping to implement challenge-based learning on ECIU and other related projects. He already has experience.

experience Make a positing

Take part a

The perfect pla



# STUDENT EXPERIENCE: ROBIN ROSS

#### 'A VALUABLE ADDITION TO MY STUDIES'

What he was looking forward to most was writing strategic policies and working out scenarios. 'Work that I have never done before. A good learning opportunity. We worked hands-on and learn in practice.'

Together with four other students, Ross worked on a challenge from the municipality of Enschede that needs a strategic policy for the transformation to a circular economy and the role the government plays in this. It is up to the students to do research, carry out analyses, collect best practices and conduct interviews with entrepreneurs and to talk to other, relevant stakeholders from the field.



# STUDENT EXPERIENCE: KYRA APELDOORN

#### **FUN TO DO SOMETHING COMPLETELY DIFFERENT**

UT student Kyra Apeldoorn participated in the challenge Intimate cityscapes of the Norwegian University Stavanger. 'I am doing a pre-master's degree in Public Administration and I wanted to do something on the side. The combination of working with students from other universities who all have a different study background seemed particularly interesting', Kyra says.



# **THANKS**

Fred de Vries

Fred.devries@utwente.nl





CHALLENGING CONVENTIONAL THINKING



# The future of the European University Alliances

Their R&I dimension, a monitoring framework and the policy pilots



# UNIVERSITY OF TWENTE.



























# ECOSYSTEM (AGORA)



INDUSTRY & SME'S



LEARNERS



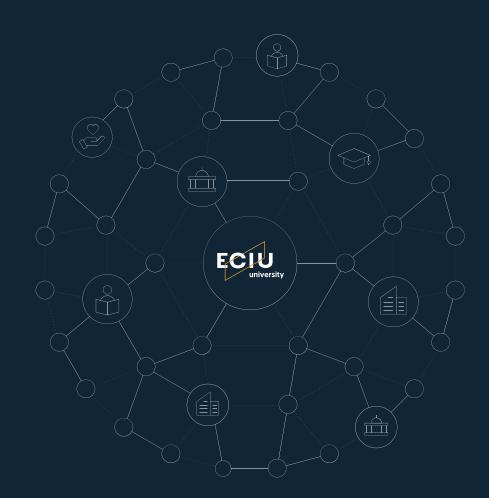
NGO'S



REGIONS & MUNICIPALITIES



UNIVERSITIES











## The Forum of European Universities



































































































# A monitoring framework for the European Univer

Monitoring the progress of the European Universities I transformative potential of the Initiative. When devel Universities Initiative, a sensible and weighed choice impact in the overall context of the initiative.

Developing a single monitoring framework for the **div**inust be avoided: Alliances started from different basel own unique profiles, they should be able to profile ther

Also, a **holistic approach** is important, covering all miss that European University Alliances are subject to differ

An **open indicators framework**, with a bigger weight alliances into account is the way forward. Performanc monitoring, as they are three distinct concepts. It she interests and agency are included where and to what

Another dimension is the ever **changing environmen** nature of the initiative. Alliances are game changers



#### Call for sustainable and holistic support to European University Alliances

Joint statement of all 41 European University Alliances on the need for long-term sustainable funding that allows Alliances to work across all their missions.

All 41 alliances call on the Member States to urgently support the establishment of holistic and sustainable long-term funding to deepen transnational cooperation of European University alliances across all their missions in a coherent way. This will enable the European Universities Initiative to go beyond a short-term project approach and deliver on their long-term, innovative and ambitious vision of future-proof European universities. This funding must (1) integrate all university's missions (education, research, innovation, transfer to society) and (2) combine resources (Erasmus+, Digital Europe, Interregional Innovation Investments, member state funding, etc.) reflecting not only the knowledge square approach, but also the infrastructural and other supports needed to drive the development of globally competitive European University Alliances. Finally, it is important that support is (3) sustainable, a long-term funding instrument is needed to build sustainable European Universities that can deliver on their vision. The upcoming midterm review of the current European Programmes is an excellent momentum to test and design such a holistic funding instrument.

This statement builds upon the previous Alliance statement on funding needs (8 March 2022), the ERA Policy Agenda, recent Council Recommendations (6 April), communication of EU Commissioner Mariya Gabriel and Member State representatives and draft Horizon Europe programmes.

The target audience of this statement is the Member States, members of the ERA Forum, and the members of the Programme Committee to WIDERA (Widening participation and strengthening the ERA) of Horizon Europe, NCPs and ministries.



# imension of European University Alliances

of European University Alliances is of crucial importance. Europe and the world increase the need for researchers to sciplines. European University Alliances are well positioned to ssing challenges, to contribute to the competitiveness and and innovation through research.

ransnational research collaboration between their partner mension of European higher education more broadly. In the idence of transformational change in support of European mplement the next ERA Policy Agenda 2025-2027, and to for the benefit of the broader European university sector.

ilding of joint research environments at the alliance level, including for example their work towards common r processes and research driven learning. This provides all an international reputation, and offering opportunities the process towards true European.

# A monitoring framework

- How to monitor innovative education, promoting European values, while respective academic freedom?
- Alliances are diverse
- Realising impact takes time
- Take the strategic vision and mission into account
- Open indicators framework with qualitative indicators is the way forward
- Take the changing environment into account
- Respect broader conditions that impact alliances, e.g. national barriers
- Include innovative mobility models
- Use existing data



#### A monitoring framework for the European Universities Initiative

Monitoring the progress of the European Universities Initiative is important to show the outcomes and transformative potential of the Initiative. When developing a monitoring framework for the European Universities Initiative, a sensible and weighed choice of indicators is necessary to measure concrete impact in the overall context of the initiative.

Developing a single monitoring framework for the **diverse** alliances is a challenge. A tick boxing exercise must be avoided: Alliances started from different baselines and chose particular focus areas to create their own unique profiles, they should be able to profile themselves.

Also, a **holistic approach** is important, covering all missions of universities and alliances. It must be avoided that European University Alliances are subject to different monitoring frameworks going forward.

An **open indicators framework**, with a bigger weight of qualitative indicators, and taking the diversity of alliances into account is the way forward. Performance, progress and impact should not be conflated when monitoring, as they are three distinct concepts. It should therefore be defined and outlined clearly whose interests and agency are included where and to what purpose.

Another dimension is the ever **changing environment** Alliances are dealing with due to the profoundly dual nature of the initiative. Alliances are game changers in an environment that itself is constantly changing.



## The R&I Dimension

- Alliances already have provided evidence of transformative change in support of the European Research Area
- Alliances can act as vehicles and contribute to the competitiveness of Europe
- Synergies are needed to support all universities' missions
- In the long-term a holistic funding instrument is needed



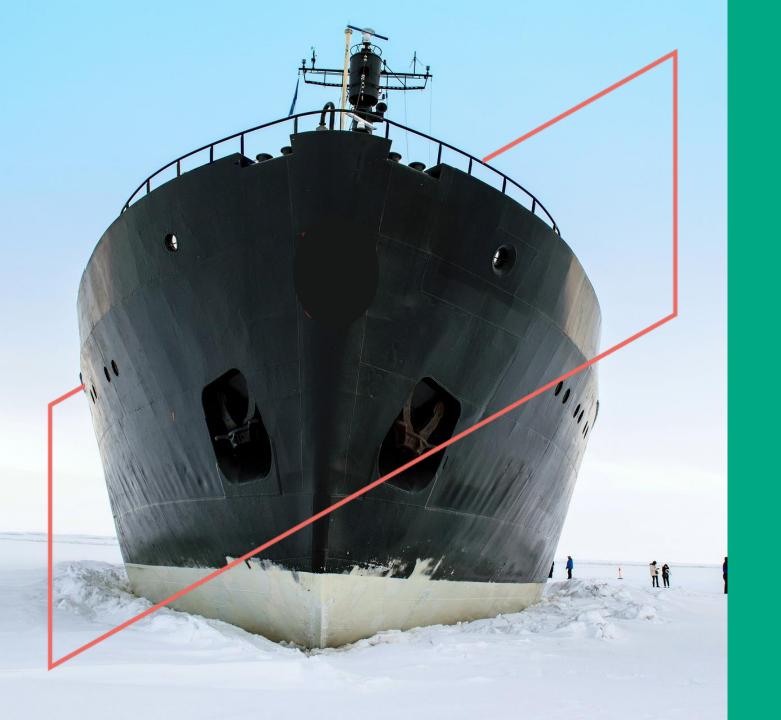
#### The Research and Innovation Dimension of European University Alliances

A strong research and innovation dimension of European University Alliances is of crucial importance. Globalisation and societal challenges facing Europe and the world increase the need for researchers to collaborate across borders, institutions and disciplines. European University Alliances are well positioned to act as vehicles to address Europe's most pressing challenges, to contribute to the competitiveness and leadership of Europe, in knowledge creation and innovation through research.

Alliances facilitate unprecedented levels of transnational research collaboration between their partner institutions. They are driving the excellence dimension of European higher education more broadly. In the past years, Alliances have already provided evidence of transformational change in support of European Research Area (ERA), they are committed to implement the next ERA Policy Agenda 2025-2027, and to disseminate their expertise beyond the Alliance for the benefit of the broader European university sector.

European University Alliances stimulate the building of joint research environments at the alliance level, across institutions, disciplines and sectors, including for example their work towards common infrastructures, joint research activities, career processes and research driven learning. This provides opportunities to promote research capacities, build an international reputation, and offering opportunities to develop networks and partnerships. As European University Alliances progress towards true European







European Universities as icebreakers

# Piloting a joint European degree label

#### **ED-AFFICHE**

European Degree Advancing, Facilitating
and Fostering International Co
Ilaboration in
Higher Education

#### **EDLab**

European Degree
Label institutional laboratory

#### **ETIKETA**

FilmEU Degree label

#### **FOCI**

Future-proof Criteria for Innovative European Education

#### **JEDI**

Joint European Degree label in engIneering - Toward a European framework for engineering education

#### **SMARTT**

Screening,
mapping, analyzing,
recommending, transferring
and transforming
HE international programmes



# Piloting a possible European legal status

#### **EGAI**

Unita as a model for institutionalized university cooperation from the European grouping of economic interest to the European grouping of academic interest

#### Leg-UniGR

Blueprint for a legal entity for cross-border university alliances

#### **ESEU**

A European Status for ECIU University

#### **STYX**

EUt+ Status and structure experience



# Questions?



The ECIU University is an EU-funded initiative that creates a ground-breaking and innovative educational model on a European scale.

www.eciu.or



The European Commission's support for the production of the ECIU University content does not constitute an endorsement of the contents, which reflect the views only of the authors, and the Commission cannot be held responsible for any use which may be made of the information contained therein.